



**INTEGRITY PACT
IMPLEMENTATION OF CAGLIARI
LIGHT RAIL EXTENSION
(FROM REPUBLIC SQUARE TO MATTEOTTI
SQUARE)**

BUCHAREST, 14th DECEMBER 2017

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SOME NUMBERS

813

BUSES

37.500.000 KM PER YEAR



47

TRAINS

1.055.000 KM PER YEAR



15

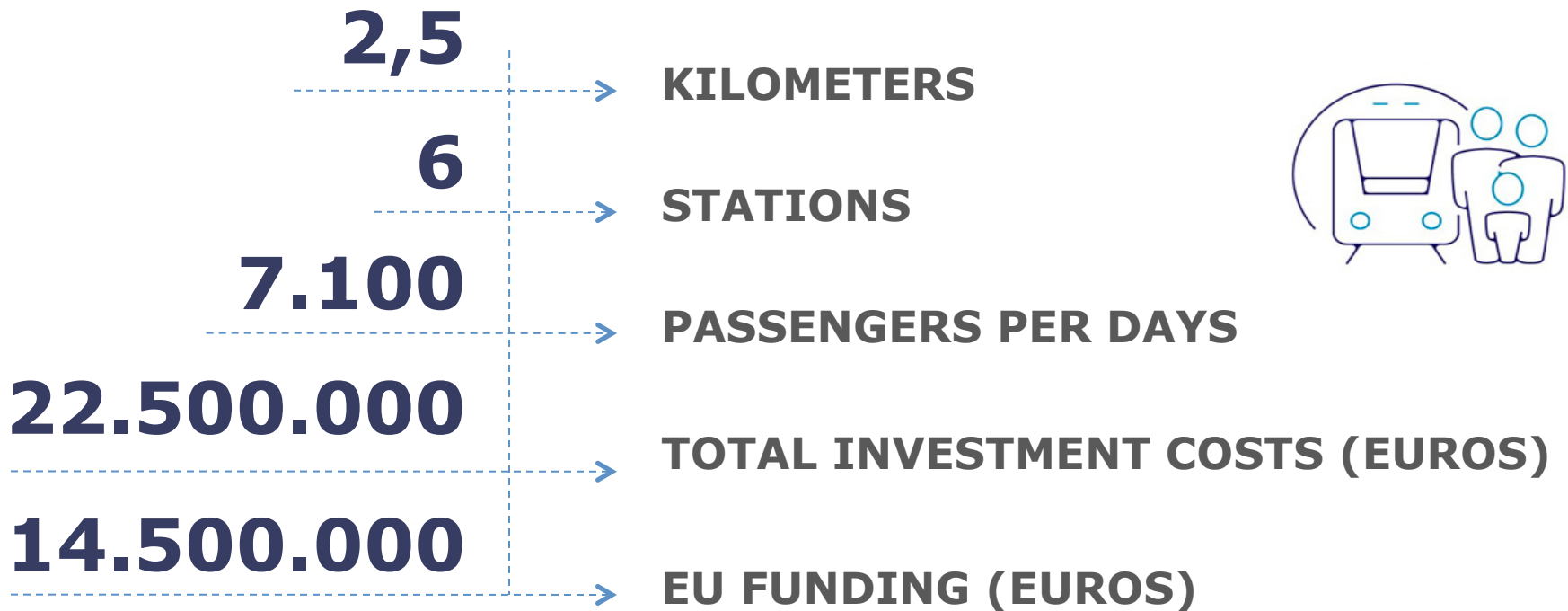
LIGHT RAIL

660.000 KM PER YEAR



2.176 EMPLOYEES

**PROJECT AND IMPLEMENTATION OF CAGLIARI
LIGHT RAIL EXTENSION
(FROM REPUBLIC SQUARE TO MATTEOTTI SQUARE)**



WHY THE INTEGRITY PACT ON THIS PROJECT?

- **Size of the public project budget and high public interest:**

- Large impact on citizens;
- Media attention.

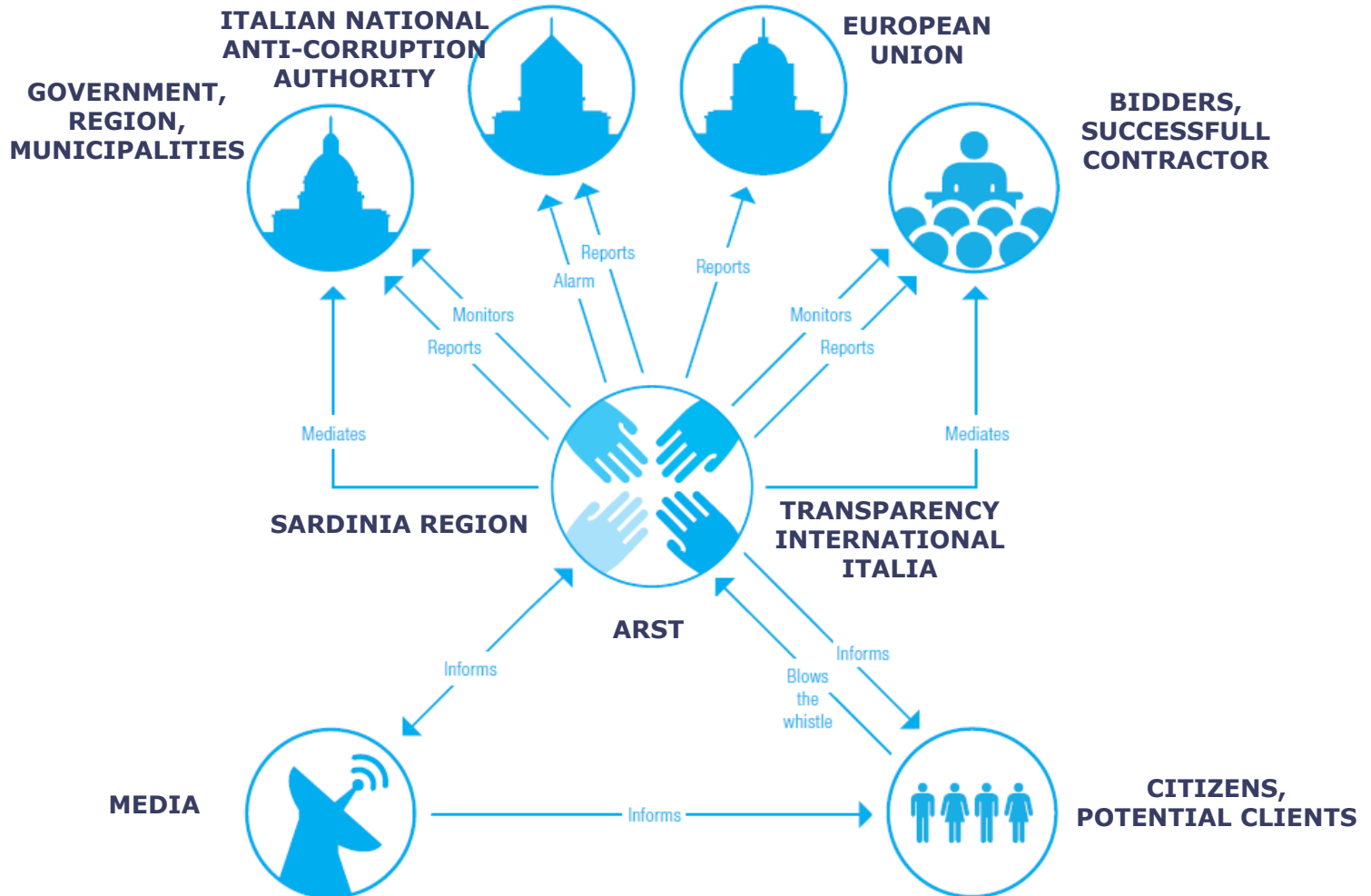
- **Complexity of the project:**

- High risk of corruption;
- High risk of misinterpretation due to complex information;
- Absence of monitoring by citizens;

- **Complexity of the public procurement procedure:**

- Avoid lobbying from historical suppliers;
- Increase transparency, accountability and integrity.

COMPLEXITY OF THE STAKEHOLDERS RELATIONS



TIMING

NEEDS ASSESSMENT/PROJECT PLANNING AND DESIGN (July 2014 to December 2015)

*The start of collaboration with Transparency
International Italia*

TENDER PHASE/BIDDING PROCESS (April 2016 to November 2017)

Integrity Pact signed by the bidders

EXECUTION OF THE WORKS (January 2018 to May 2020)

INITIAL TENDER PHASE (January 2015 to April 2016)

*Integrity Pact signed on 11^o of April 2016 by ARST,
Sardinia Region, Transparency International Italia*

FINAL TENDER PHASE (October 2017 to December 2017)

Integrity Pact will sign by the successfull contractor



MAIN MONITORING ACTIVITIES

•Needs assessment/Project planning and design:

- Evaluation of alternative choices;
- Independence of consultants and potential conflicts of interest.
- Public debates on the project.

•Initial tender phase:

- Tender documents comply with needs assessment documents;
- Publication of tender Documents.

•Bidding process:

- Pick independent evaluators.
- Disclosure of FAQs and corresponding answers.



OUR EXPERIENCE

POSITIVE ASPECTS

- ❑ The monitoring allows to follow a well defined path in full compliance with the European principles
- ❑ The project goes as planned: bidding documents are observed, information is shared with the public, and the participation of stakeholders is possible and effective
- ❑ The project is a best practice for future tender procedures
- ❑ The collaboration with Transparency increases credibility and legitimacy of the process
- ❑ Corruption can be more easily detected
- ❑ Conflicts and complaints related to the bidding process and contract execution are adequately managed
- ❑ IP should discourage participation of fraudulent firms and encourage good firms to participate in the tender.
- ❑ IP can help in considering aspects of the public procurement process that are otherwise disregarded.

NEGATIVE ASPECTS

- ❑ It might increase the length of the whole project due to requests from Transparency
- ❑ If not managed carefully, like any mechanism, the IP can be subject to abuse and used for the so called 'window dressing'
- ❑ It cannot fully rule out corruption



SUGGESTIONS

- ❑ When you start do not be worried about the additional bureaucracy of the Integrity Pact process but focus on its advantages.
- ❑ We recommend to be motivated and enthusiastic for the adoption of the integrity pact.
- ❑ Support the IP process by a comprehensive communication strategy to all agents: bidders and potential bidders, contractors and sub-contractors need to understand their rights and responsibilities under the IP.



WWW.ARST.SARDEGNA.IT

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